FMS
Tomorrow/Today
70
YEARS OF LEGACY
1954 - 2024

FACULTY OF MANAGEMENT STUDIES

University of Delhi

INFORMATION BULLETIN



MBA EXECUTIVE HEALTH CARE ADMINISTRATION PROGRAMME (2027-29)

About Us



Leaders are individuals who relentlessly toil to inspire others to contribute towards the common good of all. Leadership is all about unwavering faith in one's values and a tacit contract of symbiosis with one's environment. With a heritage of more than 70 years, FMS has a distinguished tradition of preparing business leaders, professionals and entrepreneurs who can deliver in the fast changing digital world of today. With innovative pedagogical methods and techniques, a world renowned faculty, and mentorship by our global alumni, we inspire our participants to be thought leaders and pave the way for creating a better tomorrow not just for themselves but for society at large. FMS has the unique privilege of being a part of one of the premier universities of the world - the University of Delhi. It draws resources from some of the finest departments of the University, from Economics to Commerce, Sociology, Psychology, Anthropology, Law, and Operations Research. Our collaborative approach involves inputs from various departments that give the benefit of a much wider spectrum and deeper understanding of the concepts as well as the context. Our strong industry interface and mentorship programmes enhance knowledge of the relevant tools, and the ability to decisively think through problems and opportunities. Our excellent placement record over the years only reiterates the fact that, at FMS, the values of pursuit of excellence, innovation, inclusivity, and diversity are the cornerstones of its rich legacy.



Professor A. Dasgupta

Founder Dean

Faculty of Management Studies (FMS), University of Delhi

FMS in Historical Context

Shortly after independence, a band of visionaries led by Professor V.K.R.V. Rao and supported by then Prime Minister Pandit Jawaharlal Nehru, were fired up by the ambition to create a centre for advanced learning and research in the social sciences comparable to the best in the world and worthy of an independent subcontinent.

Thus, in 1948 the Delhi School of Economics (DSE) was conceived on the lines of the London School of Economics. Subsequently, when Prof. Rao became the Vice-Chancellor of the University, the process of setting up four new departments, namely, Sociology, Geography, Business Management, and Commerce, was initiated.

Prof. Dasgupta was inducted into the Delhi School of Economics (DSE) by its founder, Prof. V.K.R.V Rao, to nurture the newly constituted Department of Business Management and Industrial Administration. Like his mentor, Prof. Dasgupta too was an institution builder par excellence. His dream and vision was to take the Department to the status of a full-fledged Faculty, a leading University-based institution of management education with the stature of an internationally known School of Business.

Guided by the vision of its founders, FMS places the highest importance on maintaining excellence in teaching, research, mentorship, and collaboration with industry and government.

Leading From the Front Since 1954

Faculty of Management Studies (FMS), Delhi is one of the oldest B-Schools in the country, established in 1954 under the aegis of the University of Delhi. The institute was started as a part of the Delhi School of Economics and has grown to be a full-fledged management institute. Being a part of University system, it has been contributing to the industry, businesses, government and social sector at par with leading business schools. Having started with an evening Masters Programme in Management in 1954, it commenced its MBA (Full-Time) Programme in 1967. FMS went on to establish Shanti Prasad Jain Advanced Managment Research Centre at the University of Delhi- South Campus to promote research and training of managers from India and abroad in the year 1982.

The institute over the years has gained prominence for its learned faculty and students who today occupy coveted positions in the corporate world, both in India and abroad.

Keeping in mind the need of the society and industry, FMS increased intake to its MBA (Full-Time) Programme from 60 to 90 in 1991. The Golden Jubilee Year of FMS in 2004, witnessed launch of another two year full-time programme namely MBA (Management of Services) with an intake of 40 students. In 2011, it merged its two full-time programmes. FMS offers four distinct academic programmes viz. MBA (Full-Time), MBA Executive, MBA Executive (Health Care Administration), and Ph.D. in Management.



A Tranformational Journey of Rich and Experiential Learning

The business world around us is evolving rapidly, and change is perhaps, the only constant. The intensity and speed with which the forces around us are shaping our environment are immensely complex and challenging. Thus, it has become all the more important for us to be able to think strategically and master core business disciplines in order to become the true leaders of innovation and change.

Over the past 70 years, FMS has helped shape diverse personalities and unique talents in order to imbibe the spirit of achieving excellence.The intellectual rigour and exposure that FMS students receive is immense. FMS has carried forward its legacy of more than 70 years by unifying academics with leadership skills, providing practical experience and training, and most importantly, helping one attain the heights one aspires to reach.

What sets the MBA programme at FMS apart from any other institution's, is the ideal mix of opportunities, corporate exposure, and the kind of conducive academic environment that allows the students to realize their dreams, with the flexibility in the curriculum. This journey has truly been transformational for all who have been part of the FMS legacy. The intense mentorship programme and spectrum of activities carried out, instill within every individual the values and culture that this B-School has stood for over all these years.

At FMS, the liberty to initiate new activities and the collaborative spirit of students makes it possible for numerous such efforts to bear fruit every year.

Those who have walked through the hallowed portals of FMS will agree that this institution teaches you to take risks and not be afraid to fail. It also imparts the true value of human relationships and how success is driven by it. We are confident about achieving our goals, but we value our failures just as much as our achievements. FMS respects and appreciates your passion and fuels it, so that wherever you go, you leave behind a mark - the mark of a winner.

The combination of a flexible curriculum, a wide array of learning opportunities and a conducive academic environment is the hallmark of this institute. The transformational journey starts from day one and a new entrant is introduced to the culture and values of FMS through an enriching classroom experience and intense mentorship programme. The learner is empowered to collaborate as well as take independent initiatives throughout the year. As much as it is possible to sum up a community, this is FMS having balanced individuals who approach work and play with equal intensity; confident achievers who are brave enough to make mistakes and humble enough to accept them; and dreamers who are grounded enough to know that getting to the top is more fun when the journey is shared. It is this drive and enthusiasm that differentiates and distinguishes us from all others, giving us the winning edge - wherever we go, whatever we do.

Academic Programmes		
MBA (FT) Programme	MBA Executive Programme	General Management Programme for Defence Officers (Certificate)
Doctoral Programme	MBA Executive (Health Care Administration) Programme	

MBA Executive Health Care Administration Programme

Since 1954, the Faculty of Management Studies (FMS) has been preparing leaders for business and society. Over the years, students from FMS have gone on to occupy leadership positions in business, government, academics, policy making and civil society. In response to changing needs, FMS has always taken the initiative to develop new programmes and update the curriculum and pedagogy of its teaching and research.

In keeping with its pioneering spirit in management education, FMS introduced the MBA Health Care Administration Programme in 1974, long before healthcare management became a mainstream management discipline. FMS recognized this need for professionals who could bridge the gap between clinical service delivery and organisational management. The MBA Executive Health Care Administration Programme stands as one of the institution's most enduring and respected offerings, having shaped healthcare leadership for more than 50 years.

A Curriculum Built for Depth and Breadth

Structured as a 28-course programme, the curriculum takes students from management fundamentals to healthcare-specific mastery. Core courses — Organizational Behaviour, Economics, Finance, Marketing, IT, HR, and Operations — are taught through a healthcare lens from day one. Healthcare systems courses (Hospital Planning, Hospital Operations, Supply Chain, Quality & Accreditation) build the operational fluency to actually run a hospital or health system. Analytics and Strategic Management courses sharpen decision-making for the C-suite and are increasingly reinforced by data analytics, AI, and digital health content. Governance, policy, and financing courses — Healthcare Ethics, Regulations, Public Health Management, Health Financing and Insurance — prepare graduates for the sector's regulatory and ethical complexity. Innovation and entrepreneurship courses build venture-building capability for the next wave of healthtech startups.

Where the Classroom Meets the Industry

What distinguishes the programme beyond its syllabus is how connected it is to the real world. Guest lectures and expert talks bring serving hospital administrators, health-tech founders, insurance executives, and policy-makers directly into the classroom — exposing students to the unwritten rules of the industry: how budgets get made, accreditation pressure, how insurers and hospitals negotiate managed-care contracts, how a digital health startup scales in a regulated environment. Live projects place students inside real healthcare organizations to solve live operational, strategic, or analytics problems, turning classroom frameworks into portfolio-worthy work. This industry immersion is a continuous thread, not a one-off event, so students constantly calibrate their learning against what practitioners are grappling with today — and it's this same feedback loop that keeps the curriculum current, driving the periodic revisions toward analytics, AI, and digital health now underway.

Programme Delivery

The classes are held in evenings from Monday through Friday from 6:15 p.m. to 8:45 p.m. and on Saturday from 3:30 p.m. to 8:45 p.m. Students attend their classes in one of the two campuses of FMS (North and South Campus). The allocation of the campus is done on the basis of merit & choice.

Scan for detailed Course Contents of MBA Executive (HCA) Programme*

* The Course Curriculum of MBA Executive HCA programme is currently undergoing a revision and the new curriculum will be updated on the FMS Website.

Selection Procedure for MBA Executive HealthCare Administration

Applicants can register themselves for admission to MBA Executive Health Care Administration programme by filling up the online application form, by visiting the FMS website (www.fms.edu).

The table below gives the selection criteria for the MBA Executive HCA programme 2027-2029:

S. No.	Components	Maximum Marks	Explanatory Remarks
1	12th Standard	10	50% and above but less than 60%: 5 marks, 60% and above: 10 marks
2	Graduation	25	50% and above but less than 60%: 15 marks, 60% and above: 25 marks
3	Discussion on Executive Experience & Statement of Purpose	25	To be conducted individually for all the eligible candidates
4	Extempore	15	To be conducted individually for all the eligible candidates
5	Discussion on National and International Business Affairs	10	To be conducted individually for all the eligible candidates
6	Personal Interview	15	To be conducted individually for all the eligible candidates

Notes:

1. In case of application showing grade points, the candidate must furnish the equivalent percentage and a copy of the official document indicating the conversion formulae as given by the respective university/ institute/board.

2. All claims of qualification, experience, reservation, grade conversion, etc. have to be supported with appropriate documents.

3. The candidates shall be required to produce their original certificates, mark sheets, work experience certificates and salary slips at the time of interview and admission.

4. As part of filling up the online Application, all applicants are required to submit a write-up on 'My Executive Experience and Statement of Purpose' outlining how their Executive Work Experience would enable them to gain from the MBA Executive HCA Programme of FMS and how the MBA programme could help them in achieving their future goals (Word Limit: 150 words).

Eligibility conditions for MBA Executive Health Care Administration (HCA) Programme:

Candidates seeking admission to the two-year evening MBA Executive Health Care Administration programme must have a Bachelor Degree having secured minimum 45% aggregate marks or equivalent grade in MBBS/BDS/ BAMS/BUMS/BHMS or Master Degree with 55% marks in Biotechnology/ Genomics/ Genetics/ Nursing/ Bioengineering/ Alternative Systems of Medicine/ Paramedical Discipline/ Pharmacology/ Anthropology/ Zoology or an examination recognized as equivalent thereto. The Master / Bachelor's degree should be of the University of Delhi or any other recognized University/ deemed University/ Institute.

The candidate should have at least five years of experience as a manager / executive / administrator in a public or private or autonomous/ registered Health Care Organization or in Health Sector after acquiring the Qualifying degree. Experience shall be determined as on the 1st April of the year of admission. The period of executive experience will be counted only from the date of passing of the qualifying degree. Candidate should produce a "No Objection Certificate" to pursue the programme from his/her present employer.

Candidates who do not fulfil all of the above eligibility conditions and do not submit all the supporting documents before the stipulated date may not be called for interview. The relaxations from certain eligibility criteria shall be as per University rules described further. Applicants must be residents of Delhi-NCR. Attendance in classes in physical mode is compulsory.

Note: Please refer to the format provided in the Appendix or in the QR code on page 10 for producing the "No Objection Certificate".

Reservations/Relaxations:

Reservations/Relaxations are provided to the candidates as per the rules of University of Delhi, as amended from time to time. As per existing rules, reservations/relaxations in these two MBA programmes are:

Seat Matrix for MBA Executive Healthcare Administration
Total Seats - 50
• Unreserved : General - 20 • Reserved : SC - 07, ST - 04, OBC -14, EWS - 5 • Supernumerary Seats : PWD - 2, CW - 2, Ward Quota Teaching and Non-Teaching (Combined): 2, Orphan Quota (OQ) - 2

Categories:

1. Open or Unreserved (Gen).
2. Scheduled Caste (SC).
3. Scheduled Tribe (ST).
4. Economically Weaker Sections (EWS)
5. Other Backward Class (OBC) - Non-Creamy Layer only.
6. Physical Disability (PWD 1).
7. Intellectual disability, condition characterized by significant limitation both in intellectual functioning (reasoning, learning, problem solving) and in adaptive behaviour which covers a range of every day, social and practical skills (PWD 2).
8. Mental Behaviour (PWD 3).
9. Disability caused due to chronic neurological conditions and blood disorder (PWD 4).
10. Multiple disabilities (more than one of the above specified disabilities) include deaf blindness which means a condition in which a person may have combination of hearing and visual impairments causing severe communication, developmental, and educational problems (PWD 5).
11. Any other disability notified by Central Government (PWD 6)
12. Widows/Wards of Defence personnel killed in action. (CW 1)
13. Wards of Defence personnel disabled in action. (CW 2)
14. Widows/Wards of Defence Personnel who died in service death attributable to military service. (CW3)
15. Wards of disabled in service and boarded out with disability attributable to military service. (CW 4)
16. Wards of Ex-servicemen and serving personnel who are in receipt of Gallantry Awards :- Param Vir Chakra; Ashok Chakra; Maha Vir Chakra; Kirti Chakra; Vir Chakra; Shaurya Chakra; President's Police Medal for Gallantry/ President Gallantry Medal for the fire services personnel (up to 25.01.2024)/President's Medal for Gallantry (PMG) for Police and Fire Services (with effect from 26.01.2024); Sena, Nausena, Vayusena Medal; Mentioned–in–Dispatches; Police Medal for Gallantry/ Gallantry Medal for fire services (up to 25.01.2024)/Medal of Gallantry (GM) for Police and Fire Services (with effect from 26.01.2024). (CW 5)
17. Wards of Ex-Servicemen. (CW 6)
18. Wives of: (CW 7) (i) Defence Personnel disabled in action and boarded out from service; (ii) Defence Personnel disabled in service and boarded out with Disability; (iii) Ex-Servicemen and Serving Personnel who are in receipt of Gallantry Awards.
19. Wards of Serving Personnel. (CW 8)
20. Wives of Serving personnel. (CW 9)
21. Wards of Teaching staff of Delhi University and its Colleges (WT) and Wards of Non-teaching staff of University of Delhi and its Colleges (WNT)
22. Orphan Quota (OQ)

Important Notes:

1. Applicants seeking admission under SC/ST/OBC/EWS category will have to produce for verification certificates in their own names.

2. Reservation policy for Economically Weaker Sections (EWS): As per the University of Delhi notifications, Reference No. Aca. I / Reservation of EWSs / 2019 / 63 Dated 28th March 2019 and Reference No. Aca. I / Reservation of EWSs / 2019 / 101 Dated 15th May 2019, for the reservation for Economically Weaker Sections (EWSs) Category, FMS has reserved seats for admission for the same. The eligibility of such applicants will be decided on the basis of fulfilling criteria prescribed in the above notifications, and subject to submission of documents, issued by the competent authority, in the format provided in QR code on the next page, certifying the applicant can claim reservation under this category. (The names of applicants claiming reservation under this category must match with the names that appear on their corresponding School Board qualifying certificates; similarly their parents' names must match in both sets of certificates). All candidates applying under the EWS category must ensure that their EWS Certificate is valid at the time of interview as well as on the date of admission. Candidate with expired EWS Certificate will not be considered.

3. OBC category candidates shall be given a relaxation in the minimum eligibility in the qualifying examination to the extent of 10% of the minimum eligibility marks prescribed for the General Category candidates. For example, if the minimum eligibility for admission to a course is 50% for the General Category candidates, the minimum eligibility for the OBCs would be 45%, i.e. (50% less 10% of 50%). All those OBC candidates who meet the minimum eligibility marks in the qualifying examination shall be eligible for admission in the order of their merit, keeping in view the availability of seats reserved for them. The OBC candidates who belong to the Non-Creamy Layer and whose castes appear in the Central List of the OBCs only shall be eligible to be considered for admission under the OBC Category. Creamy Layer OBC candidates should apply under General Category. All candidates applying under the OBC (Non-Creamy Layer) category must ensure that their OBC (NCL) Certificate is valid at the time of interview as well as on the date of admission. Candidate with expired OBC (NCL) Certificate will not be considered.

4. Not less than five percent (5%) seats are reserved for Persons with Benchmark Disabilities (PWD) candidates. Applicants must furnish a valid disability certificate issued by the competent authority. As per the guide- lines approved by the Academic Council of the University, admissions of candidates belonging to the following specified categories of disabilities are eligible to get benefit of the said reservation:

PWD 1	Physical Disability
PWD 2	Intellectual Disability, condition characterized by significant limitation both in intellectual functioning (reasoning, learning, problem solving) and in adaptive behaviour which covers a range of every day social and practical skills.
PWD 3	Mental Behaviour.
PWD 4	Disability caused due to chronic neurological conditions and Blood disorder.
PWD 5	Multiple disabilities (more than one of the above specified disabilities) include deaf blindness which means a condition in which a person may have combination of hearing and visual impairments causing severe communication, developmental, and educational problems.
PWD 6	Any other disability notified by Central Government.

5. Five percent (5%) seats are reserved for Children/Widows of the eligible Armed Forces Personnel (CW Category). A relaxation in minimum eligibility to the extent of 5% shall be given in the qualifying examination for CW category applicants.

As per the guidelines approved by the Academic Council, admissions of candidates belonging to CW categories have to be made in the following order of priority:

CW 1 Widows/Wards of Defence personnel killed in action.

CW 2 Wards of Defence Personnel disabled in action and boarded out from service with disability attributable to military service

CW 3 Widows/Wards of Defence Personnel who died while in service with death attributable to military service.

CW 4 Wards of Defence Personnel disabled in service and boarded out with disability attributable to military service.

CW 5 Wards of Ex-servicemen and serving personnel, including personnel of police forces, who are in receipt of Gallantry Awards :-
i) Param Vir Chakra; ii) Ashok Chakra; iii) Maha Vir Chakra;
iv) Kirti Chakra; v) Vir Chakra; vi) Shaurya Chakra; vii) President's Police Medal for Gallantry/ President Gallantry Medal for the fire services personnel (up to 25.01.2024)/President's Medal for Gallantry (PMG) for Police and Fire Services (with effect from 26.01.2024);
viii) Sena Medal (Gallantry), Nau Sena Medal (Gallantry), Vayu Sena Medal (Gallantry)/ Tatrakshak Medal (Gallantry); ix) Mention-in-Despatches; x) Police Medal for Gallantry/Gallantry Medal for fire services (up to 25.01.2024)/Medal of Gallantry (GM) for Police and Fire Services (with effect from 26.01.2024).

CW 6 Wards of Ex-Servicemen.

CW 7 Wives of:

a. Defence Personnel disabled in action and boarded out from service.

b. Defence Personnel disabled in service and boarded out with Disability attributable to military service

c. Ex-Servicemen and Serving Personnel who are in receipt of Gallantry Awards.

CW 8 Wards of Serving Personnel.

CW 9 Wives of Serving Personnel.

Authorities competent to issue Educational Concession Certificates under CW category are:

- Secretary, Kendriya Sainik Board, Delhi
- Secretary, Rajya Zila Sainik Board
- Officer-in-Charge, Records Office
- 1st Class Stipendiary Magistrate
- Ministry of Home Affairs (for Police Personnel in receipt of Gallantry Awards)

Benefit under CW Category may be extended to the wards of the personnel of Para-Military Forces up to priority CW 5 only.

Format For NOC and EWS Category Certificate

6. The minimum eligibility requirement for the Scheduled Caste/Scheduled Tribe candidates will be that they must have passed the qualifying degree examination, provided that the minimum eligibility for admission to post-graduate courses be the minimum pass marks of the qualifying examination of the University of Delhi. In the case of Scheduled Caste/Scheduled Tribe candidates who had passed the last qualifying examination from other Universities, they should have secured at least the same percentage of pass marks at the qualifying examination as prescribed for the equivalent examination of the University of Delhi for purposes of admission to the Post-graduate course of the University of Delhi.

7. There is no quota for NRI/PIO/NCT of Delhi candidates.

8. The merit list for the general category seats will comprise of all the candidates in the order of merit. No one will be excluded from the same. In other words, it will also include SC/ST/ OBC/EWS/PWD/CW /WT/WNT candidates if they come in the general merit. A candidate will not be excluded from the general category merit list just because she/he belongs to SC/ST/OBC/EWS /PWD /CW /WT/WNT category. Such a candidate will be entitled to be considered under the general category as well as the reserved category. Admission to general category seats will be strictly in order of merit without excluding SC/ST/ OBC/EWS/PWD/CW /WT/ WNT candidates.

9. Change of category is not allowed after the initial registration by candidate in given category. For example, if a candidate has registered while registering online as a general candidate and later wants to change to any other category such as OBC, EWS, SC, ST, PWD, CW or vice-versa, such a change would not be permissible.

10. The last date of Admission to the programs is July 31, 2027. The last date for withdrawal of admission is July 31, 2027. No refunds shall be admissible after the last date. Admissions to various programmes at FMS shall be subject to the rules of Delhi University as revised from time to time.

11. Ward Quota Teaching (WT) and Ward Quota Non-Teaching (WNT)
Wards of the following categories of Teaching and Non-teaching staff of the University of Delhi and its Colleges shall be eligible for consideration under the Ward Quota Teaching (WT) and the Ward Quota Non-Teaching (WNT) respectively, as per the following order of preference:

1. Permanent Staff: Teaching and Non-Teaching
2. Retired Staff: Teaching and Non-Teaching
3. Deceased Permanent Staff (while in Service): Teaching and Non-Teaching
4. Temporary, Ad-hoc and Contractual Staff (with three years in Service): Teaching and Non-Teaching

MBA Executive Health Care Administration Programme:
Number of seats under Ward Quota Teaching and Ward Quota Non-Teaching (Combined): 2
Note: The merit of the candidates eligible under the ward quota will be prepared by a combined merit of wards of teaching and non-teaching employees
Note: The candidate must upload the Ward Certificate issued by the Registrar (in case either parent is employed by the University of Delhi) or by the College Principal (in case either parent is employed by a College of the University of Delhi) as part of the online application process.

12. In accordance to the executive council resolution no. 61 dated 03.02.2023, it has been decided to admit two children (one male, one female), in each programme of study, both at the Undergraduate and Postgraduate level who have been rendered orphans. These two seats will be supernumerary. The expenditure incurred for admission and continuance of study of such students including hostel expenditure in the University or its Colleges shall be met from the University Welfare Fund or College students' welfare fund, as the case may be, for admissions in the University or in College, respectively.

13. The candidates applying for admission to various courses are permitted to apply simultaneously under Gen/ SC/ST/OBC/EWS Category as well as CW, PWD, WT, WNT and other categories for which reservations/ concession is admissible.

Attestation

FMS accepts self-attested copies of documents/ papers provided by the students. It is made clear that if any false attestation/ falsified records are detected, the student will be debarred from attending any course in the University for the next five years and in addition, a criminal case under relevant sections of applicable laws will be instituted against him/ her.

Mode of Application:

- All candidates are required to register using the online registration system available on www.fms.edu
- There will be no other mode of registration

Online Payment through Internet Payment Gateway

1. You will be directed to the Internet Payment Gateway of the Bank as mentioned in FMS website. Confirm payment through credit card/ debit card or other payment channels.
2. After successful online payment, you will be directed back to the FMS Website. A confirmation of registration will follow.
3. Application registration fee is Rs. 1000 for all applicants except SC, ST and PWD categories.
4. Application registration fees is Rs. 350 for SC, ST and and PWD categories.

Online Registration

1. Visit the FMS website www.fms.edu

2. You will be directed to the Online registration page. Fill in the required information correctly.

3. Verify the data entered. After the registration information is confirmed, no data can be modified.

4. You will be able to pay the registration fee as per the procedure given at the registration website. Go to the payment gateway only after you have confirmed your registration information.

Communications:

- Candidates need to check the www.fms.edu website for all notifications, including admissions list, cut-offs, merit lists, waiting lists etc. Communications with the candidates will be done through the registered email address of the candidate. It is the responsibility of the candidates to register using a valid email address. FMS does not take any responsibility of a wrong or non-functional email address of the candidate. Other than emails no other mode of communication will be used.
- For any information or queries related to admissions, the applicants may contact us at:

- **Email : admissions@fms.edu**
- **Website : www.fms.edu**

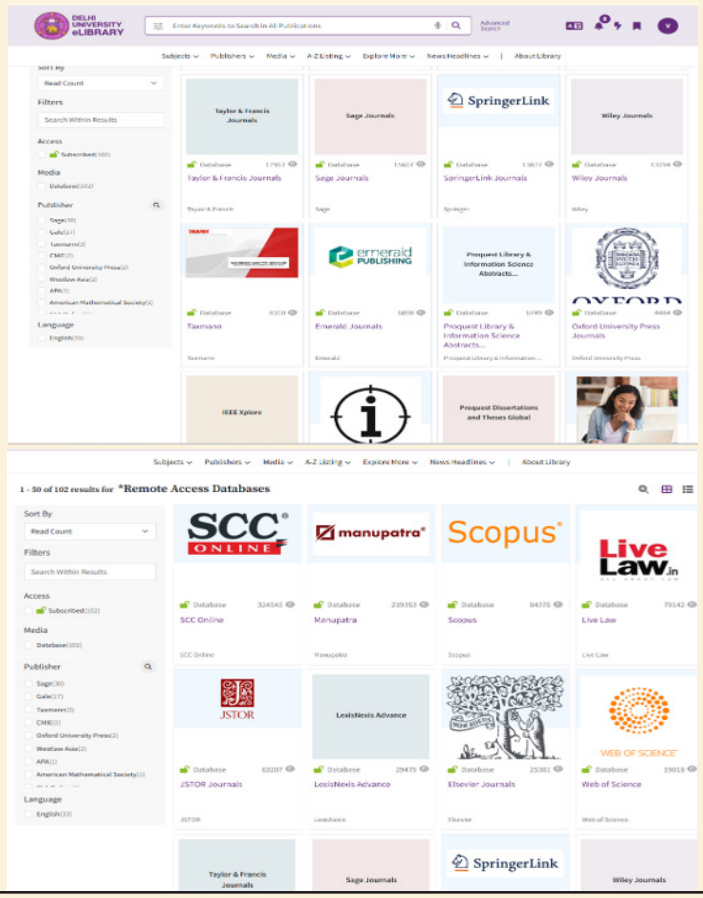
Fee Structure

The fee for various programmes is payable at the beginning of the academic year. The semester fee is currently approximately Rs. 65,075/- for MBA programme, per semester. Please note that the fees for the various programmes and reservation categories can be revised at any time before the commencement of or during the duration of the programmes, as per instructions from the University of Delhi.

Resources

Learning Resources:

FMS has technology resources and facilities in both its North and South Campuses. Both the campuses of FMS are fully Wi-Fi enabled where students can access Live Databases, Online Journals and the World Wide Web. FMS has a dedicated computer centre for students where they can access online journals, cases and articles by Harvard Business School Publishing and other e-resources. The centre is equipped with a variety of corporate and economic databases and software systems such as Finance Lab with Bloomberg Data Terminal, CMIE Prowess database, CMIE Consumer Pyramid Household Survey, EViews, SmartPLS, NVivo, STATA, IBM SPSS Statistics. FMS is also equipped with state of the art Video Conferencing facility.



Library:

FMS North Campus has air-conditioned library housing over 40,000 Books and Journals (including 60 foreign Journals). Learners also have access to the Delhi University Library System which has a collection of over 600,000 books (through Online Public Access Catalogue) and over 8,000 Journals (including Online Journals). In addition, learners also have access to 27 online databases including ABI/INFORM, EBSCO Publishing, and UGC-InfoNet e-Shodh Sindhu.

The learners at the South Campus can also avail the library facilities of S.P. Jain Advanced Management Research Centre along with the University of Delhi-South Campus Library, both of which together have more than 1,50,000 books and bound volumes of periodicals. Access to various online journal is also available at the South Campus. A dedicated Internet Access Centre is also available in the nearby UDSC Library.



Faculty Information

The distinguished Faculty of FMS is one of its biggest strengths. Faculty members are actively engaged in teaching, research, collaboration with industry & government, consulting and management development programmes.



Prof. A Venkat Raman
Head and Dean
Human Resource Management



Prof. Vivek Suneja
Strategic Management



Prof. Simrit Kaur (On Leave)
Managerial Economics



Prof. Tanuja Agarwala
Human Resource Management



Prof. Pankaj Sinha
Financial Engineering



Prof. Harsh V. Verma
Marketing



Prof. Monica Singhania
Finance and Accounting



Prof. Amit Kumar Bardhan
Data Science



Prof. Debadyuti Das
Production & Operations



Prof. Garima Gupta
Marketing



Prof. Anjala Kalsie
Finance and Accounting



Prof. Mahima Thakur
Organisational Behaviour



Prof. Narain
Finance



Prof. Soma Dey
Economics



Dr. Neha Bhardwaj
Marketing



Dr. Deepti Kohli
Economics & Strategy



Dr. Aasheerwad Dwivedi
Economics & Strategy



Dr. Vibhuti Gupta
Organisational Behaviour



Dr. Rashmi Ahuja
Economics & Strategy



Dr. Nidhi Nijhawan
Operations Research



Dr. Shikha Sachdeva
Strategy, Governance & Laws



Dr. Arnav Kumar
Finance



Dr. Nabajyoti Deka
Strategy & Sustainability



Dr. Anshu Mehta
Marketing



Dr. Prabhjot Kaur
Economics & Strategy



Dr. Meghna Goswami
OB, Business Communication



Dr. Neha Saini
Finance & Accounting



Dr. Dezy Kumari
Finance



Dr. Kavitha S Sharma
Finance & Accounting



Dr. Sivaguru M
Marketing, IT & Analytics



Dr. Aastha Verma
Marketing



Dr. Vivek Soni
Operations & IT



Dr. Shweta Sagar
Human Resource Managment



Dr. Anabel Benjamin Bara
Laws, Ethics & Sustainability



Dr. Santosh Kumar
Operations Research



Dr. Anshika Agarwal
Finance & Accounting



Alumni - Health Care Administration



Dr A S Kohli
Chief Executive Officer,
PSRI Hospital



Dr Gautam Girotra
Director & Head, Clinical Governance;
Director Anaesthesiology,
Yashoda Medcity Group of Hospitals



Dr Hemant Kumar
Health tech entrepreneur,
Founder - Healthfort



Prof. Dr Mahesh Verma
Vice Chancellor,
GGSIPU



Dr Monika Rana
Director & Co-Founder,
Altido Healthcare



Dr Mradul Kaushik
Group Director, Operations and Planning
& CEO (Cluster1), Max Healthcare



Dr Rahul Amritraj
Chief Executive Officer,
GIMS Centre for Medical Innovation



Dr Sanjeev Gupta
Medical Director,
Action Research Hospital



Dr Shaloo Varma
Vice President,
Apollo Athenaa



Dr Shaveta Dewan
EVP, Chief of Clinical and Operational
Excellence, Indira IVF Group



Dr Uma Nambiar
Chief Executive Officer,
IISc Medical school Foundation



Dr Vikram Raghuvanshi
Chief Executive Officer,
Mehi Life Private Limited

Activities

MBA Executive HCA — Batch Highlights 2025-2026

Health Leader's summit: 50 Golden years of FMS HCA Program – 10th March 2024

The Health Leaders Summit – "50 Golden Years of FMS HCA", held on 10 March 2024 at DSOI, Delhi, brought together distinguished leaders from government, academia, and the healthcare industry to reflect on the evolution and future of healthcare management. The programme featured a keynote by Dr. Naresh Trehan, CMD, Medanta, and an address by Prof. (Dr.) Atul Goel, DGHS, Government of India. The panel discussion, moderated by Dr. Uma Nambiar, featured Padma Shri Dr. Harsh Mahajan, Padma Shri Dr. Mahesh Verma, and Dr. Vikram Raghuvanshi, offering diverse perspectives on healthcare leadership and transformation.







International workshop on Indian Healthcare: Organisational Challenges and Solutions – 24-25th February 2025, Faculty of Management Studies, University of Delhi







The Faculty of Management Studies (FMS), University of Delhi, in collaboration with Monash University and Warwick Business School's Centre for Organising Health and Care Research, organised a workshop titled "Indian Healthcare: Organisational Challenges and Solutions" on 24 February. The workshop aimed to bring together academics, policymakers, and healthcare professionals across the different countries to discuss key systemic and organisational challenges within the Indian healthcare system and explore potential solutions through collaborative dialogue and research.

Inaugural Ceremony –

MBA (Executive) and MBA (Executive HCA) Batch 2026-28

Orientation Day – Welcoming new students and introducing them to the FMS academic and student community.





Esteemed Guests were proud FMS Alumni:

> Mr. Ashwajit Singh, Founder & MD, IPE Global Group, Chairman - Triple Line Consulting (UK).

> Mr. Praveen Gosain, Sr. Director Business Transformation, Corning International

> Dr. Shaloo Varma, VP Apollo Athenaa Women's Cancer Centres

Diwali Party – 18th October, 2025





Festive gathering promoting cultural exchange, camaraderie and community bonding.

Fresher & Farewell Celebration – MBA (Executive) and MBA (Executive HCA) Batch 2026-28







Khelotsav – 8th February, 2026






Annual sporting event promoting teamwork, participation and healthy competition.

Founder's Day– 1st March, 2026



Teachers' Day – 5th September, 2026







FACULTY OF MANAGEMENT STUDIES
UNIVERSITY OF DELHI, DELHI–110 007

NO OBJECTION CERTIFICATE FORMAT

To be filled by your employer or head of your organisation.

Name of the applicant :.....
.....

Present Designation of the applicant in the Organization :.....

Date of promotion to the present designation :.....

Number of employees (excluding peons/class IV staff) working under the applicant :.....

Applicant's level in the Organization (from top) :.....

How often does his/her work involve tours outside Delhi? :.....

Name of the Organization :.....

Address :.....
.....
.....

Phone : ..... Mobile :.....

E-mail :.....

I certify that:

1. I have gone through the application of Mr./Ms.....and he/she is a manager/executive/administrator in this organization for .....years ....months.

2. To the best of my knowledge, the particulars mentioned herein are correct.

3. The company/organization does not have any objection to his/her attending the MBA Executive / MBA Executive (HCA) Programme at FMS and appearing in various Examinations in this regard.

(If more than one candidate applies from your company/ organization for the programme, appropriate

Name (in Block Letters) :.....

Date :.....

Company Seal .

Signature : .....

Annexure IV: Reservation for Economically Weaker Sections
Proforma for Income and Asset Certificate:

Government of……..
(Name & Address of the authority issuing the certificate)

INCOME & ASSET CERTIFICATE TO BE PRODUCED BY ECONOMICALLY WEAKER SECTIONS (EWS)

Certificate No.
Date

VALID FOR THE YEAR

This is to certify that Shri/Smt./Kumari _____ son/daughter/wife of _____ permanent resident of _____ Village/ Street _____ Post Office _____ District _____ in the State/Union Territory _____ Pin Code_____ whose photograph is attested below belongs to Economically Weaker Sections, since the gross annual income* of his /her family** is below to Rs. 8 lakh (Rupees Eight Lakh only) for the financial year _____. His/her family does not own or possess any of the following assets***:

i. 5 acres of agricultural land and above;
ii. Residential flat of 1000 sq. ft. and above;
iii. Residential plot of 100 sq. yards and above in notified municipalities;
iv. Residential plot of 200 sq. yards and above in areas other than the notified municipalities.

2. Shri/Smt./Kumari _____ belongs to the _____caste which is not recognized as a Scheduled Caste, Scheduled Tribe and Other Backward Classes (Central List).

Recent Passport size attested photograph of the applicant

Signature with seal of Office _____

Name _____

Designation_____

**Note 1. Income covered all sources i.e. salary, agriculture, business, profession, etc.*
*** Note 2. The term "Family" for this purpose include the person, who seeks benefit of reservation, his/her parents and sibling below the age of 18 years as also his/her spouse and children below the age of 18 years.*
****Note 3. The property held by a "Family" in different locations or different places/cities have been clubbed while applying the land or property holding test to determine EWS status.*



MBA EXECUTIVE HEALTH CARE ADMINISTRATION PROGRAMME (2027-29)

Location of FMS
North Campus